

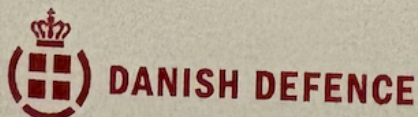
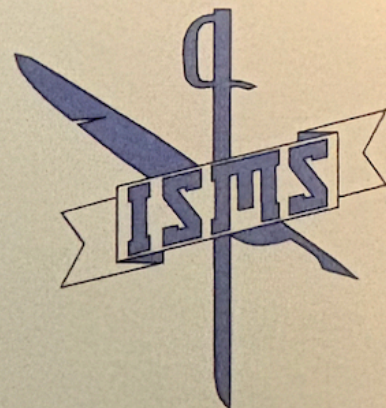


ROYAL DANISH DEFENCE COLLEGE

# PROGRAMME

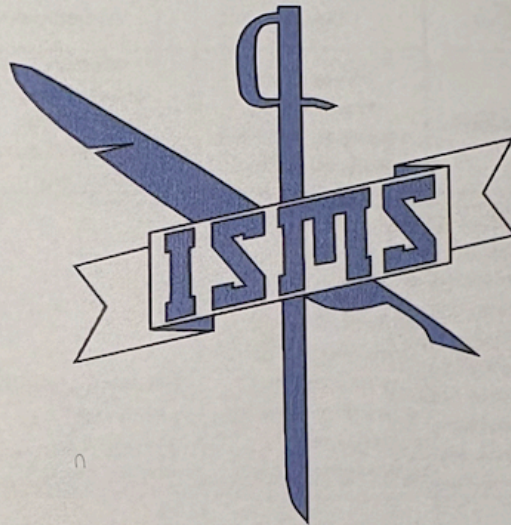
ISMS CONFERENCE COPENHAGEN  
12-14 November 2013

VENUE: DGI-byen Conference  
Tietgensgade 65, DK 1704 Copenhagen V



## ISMS Conference, Copenhagen 2013

VENUE : DGI-byen Conference,  
Tietgensgade 65,  
DK 1704 Copenhagen V



### Tuesday, 12 November:

19:00-20:00: Registration Desk  
open at DGI-byen,  
Restaurant *Spisehuset*

19:00-21:00: Meet and greet.  
Reception at DGI-byen,  
Restaurant *Spisehuset*

Dress code: Jacket and tie

### Wednesday, 13 November:

08:00-9:00: Registration Desk open at DGI-byen Conference Centre

- 09:00: Opening ceremony** (ground floor, room 3/4, see appendix 2)
- Welcome and practical remarks by Assoc Prof Niels Bo Poulsen, head of Centre for Military History, Royal Danish Defence College
  - Welcome speech by Rear Admiral Nils Wang, Commandant of the Royal Danish Defence College

**09:30: Keynote address** by Professor Ole Wæver,  
University of Copenhagen

10:30: Coffee break (area 1 ground floor and 8 2<sup>nd</sup> floor)

11:00: Working group<sup>(1)</sup> session I

ROOM	WG. 1		WG. 2	WG. 3	WG. 4
	Vesterbro Torv Track 1	Sank Hans Torv Track 2	Hovedbanen		
Session I	Theoretical framework, concepts, doctrine and modelling	Military capabilities, operational concepts and peace missions	Assessing the Security Conditions		
	William Mitchell, "Draw me a picture: How to use target network modeling to increase battlespace agility"	Konstantinos Grivas, "A poor man's revolution in military affairs"	Fredrik Eriksson, "Coping with a new security situation"		
	Adam Svendsen, "Keep thinking.: What I teach when I teach intelligence analysis"	Mattsson, P. A., & Elfving, J., "The Russian Armed Forces – adapted to New Operational Concepts in a Multipolar World?"	Piotr Wawrzeniuk, "Assessing the Security in the Baltic: Polish Military Attachés on Sweden, Finland and Estonia 1918-1939"		
	Peter S. Randall, "Doctrine for the risk society armed forces: the characteristics of doctrine in a post-industrial Society"	Ong Wei Chong, "Small States in International Peace Missions: An Asia-Pacific Perspective"	Jakob Brink Rasmussen, "The Danish Infantry Battalion and United Nations Peacekeeping in Croatia 1992-1995"		
		Jacob Barfoed, "The Gulf War 1990-1991: Victory without Triumph. The Story of How Strategic Unpreparedness Squandered Away a Military Victory"			
	debates&questions	debates&questions	debates&questions	debates&questions	debates&questions

13:00: Lunch (3<sup>rd</sup> floor)

WG. 5	WG. 6		WG. 7	WG. 8	WG. 9
	Nørrebro Runddel Track 1	Enghave Plads Track 2	Kødbyen	Istedgade	Tivoli
	Regional Aspects I	Regional Aspects II			
	Shang-Su Wu, "The National Defence of the Philippines in the Post Marcos Era"	Malwina Kołodziejczak, "The concepts of safety in selected countries in South America."	Okene Ahmed&Olawale Idowu, "Police-Military Conflict in Nigeria, 1960-2007"	Emre Dikici, Captain, "Guns Versus Butter Tradeoff: The Theory of Defense Quality Factor"	Malgorzata Gos, "Examinations and Certification in the Teaching of Language for Specific Purposes in NATO Armed Forces in Relation to the European Language Policy"
	Rina Kirkova&Tanja Milosevska, "The interest of the states for membership in international organizations: Case of Macedonian interest for membership in NATO"	Eric Eboho Elong, "Borders and National Security and Defence: A Case Study of Cameroon-Nigeria Dispute over the Bakassi Peninsula"	Thomas Mandrup, "South Africa in BRICS and the "Diplomacy of Ubuntu"	Juha-Matti, "Offsets are abolished – but should they be substituted?"	Peter Sjøstedt, "Why Let Students Evaluate Their Colleagues and Their Own Written Work? - Pilot From the Subject Tactics at the Royal Military Academy"
	Szenes Zoltán, "A new initiatives for developing the defence cooperation in the Visegrád Group: Hope or Reality?"	Morten Hetmar Vestergaard, "The modernization of China's Navy"	Beate Sløk-Andersen, "The role of gender in a military organizations"	Markus Gauster, "Whole of Nation Approaches to Peace Support Operations: fresh findings from Canada and Sweden and implications for smaller countries"	Erik Hedlund, "Team learning and leadership in a military staff exercise"
	Oliver Andonov, "Impact of european defence policy and strategy on security police in the western balkans region. Looking through the prism of national interest on the state"			Robert Beeres, Dutch Defence College, "BURDEN SHARING IN COMBATING TERRORIST"	Soili Paananen, "Building resilience: educational and cultural practices in cadets' winter training camp"
debates&questions	debates&questions	debates&questions	debates&questions	debates&questions	debates&questions

1. See below for a description of each working group. The exact timing of individual paper presentations may be subject to change between the allotted time slots.

14:00: Working group session II

	WG. 1	WG. 2	WG. 3	WG. 4
<b>ROOM</b>	<b>Sank Hans Torv</b>	<b>Hovedbanen</b>	<b>Enghave Plads</b>	
<b>Session II</b>	<b>Cultural and psychological warfare</b>	<b>War Operations History Case Studies</b>		
	<p>Marcin Górnikiewicz, "Proposition of new procedure of the PSYOP cultural reconnaissance on the modern battlefield"</p>	<p>James S. Corum, "The German Campaign in Latvia 1915"</p>	<p>Erdem Barisik, "Employment of sniper in modern battlefield"</p>	
	<p>ILWOO LEE, "psychological warfare"</p>	<p>Dr. Eric A. Sibul, "The Rise of Maneuver Warfare and the Estonian War of Independence 1918 – 1920"</p>	<p>Anna Linfeldt, "Comparison of the Military Utility of a Mine Detection Dog and an Electronic Nose for Landmine Detection"</p>	
	<p>Kamilla Trochowska, "International experiences in operationalization of culture for military operations – field research results"</p>	<p>Ciro Paoletti, "Obey or forced to resign"</p>		
	debates&questions	debates&questions	debates&questions	debates&questions

15:30: Coffee break (area 1 ground floor and 8 2<sup>nd</sup> floor)

WG. 5	WG. 6	WG. 7	WG. 8	WG. 9
Vesterbro Torv	Nørrebros Runddel	Kødbyen		Tivoli
	Selected Topics			
Frederik Rosén, "New technology and the laws of war"	Bernard Loo, "Managing Military Change"	Birgitte Refslund Sørensen, "Ripples of Recognition: Contemporary Danish War Veterans"		David Last, "Military Education and Regional Integration"
Emelie Molén Eskhult, Marika Ericson, Stefan Silfverskiöld : "International Law Aspects on the Use of Adaptive Camouflage"	Jahangir Arasli, "Caspian black hole: how naval arms race transforms hinterland into tinderbox"	K Meghan Fitzpatrick, "The Aftermath: Caring for British Veterans in the Cold War Era"		Christian Leuprecht, "The Implications of Generational Change and Cohort Effects in the Twenty First Century for the Profession of Arms"
	Marta Osypowicz, "Essence of evaluation of the crisis response operation"	Dr. Niels Bo Poulsen, "Denmark's war veterans since 1848"		Gary Schaub, "Toward Multinational Professional Military Education in Europe"
debates&questions	debates&questions	debates&questions	rs&questions	debates&questions

16:00: Working group session III

	WG. 1	WG. 2	WG. 3	WG. 4
<b>ROOM</b>	Sank Hans Torv	Hovedbanen	Enghave Plads	
<b>Session III</b>	<b>Adaptation and learning from enemy</b>	<b>Organisation History Case Studies</b>		
	Raphael D. Marcus, "Learning under Fire: Military Innovation and Tactical Adaptation in the Israel-Hizbullah Conflict"	Tiina Metso, "Baltic German Volunteers in Estonian Civil War 1918-1920"	Linus Hannu & Stefan Silfverskiöld, "EO sensors on helicopters"	
	Marta Osypowicz, "Essence of evaluation of the crisis response operation"		Konstantinos Havenetidis, "Body motion as a biometric identifier in military"	
	debates&questions	debates&questions	debates&questions	debates&questions

17:00: End of programme day one

18:40: Assembly in hotel lobbies

18:45-19:00: Bus transport to the Royal Arsenal

19:00-22:00: Conference Dinner at the Royal Arsenal (Tøjhusmuseet, Tøjhusgade 3, Copenhagen K) Dress code: Jacket and tie

22:00: Bustransport to hotels (DGI Hotel, Hotel First Vesterbro and Cabinn Hotel City)

WG. 5	WG. 6	WG. 7	WG. 8	WG. 9
	<b>Nørrebro Runddel</b>			
	<b>Strategic Issues I</b>			
	Lukas Milevski, "Asymmetri is strategy"			
	Liselotte Odgaard&Thomas G. Nielsen, "China's Counterinsurgency Strategy in Tibet and Xinjiang"			
debates&questions	debates&questions	debates&questions	debates&questions	debates&questions

## Thursday, 14 November:

08:00-9:00: Registration Desk open at DGI-byen Conference

09:00-10:45: Working group session IV

	WG. 1	WG. 2	WG. 3	WG. 4
<b>ROOM</b>	<b>Sank Hans Torv</b>	<b>Hovedbanen</b>		<b>Enghave Plads</b>
<b>Session IV</b>	<b>Security and non-state armed actors</b>	<b>Trying to Learn from History</b>		
	Piyumi Erandi, "Adapting to Hybrid Threats: Lessons from Sri Lanka's Eelam War IV campaign (2006-2009)"	Peter S. Randall, "Learning from the enemy: the British doctrine experience in the Second World War"		Mika Penttinen, "Wanted by far the best"
	Maya Mynster Christensen, "Ambiguous Securityscapes: Sierra Leonean ex-militias as local threats - and providers of global security in Iraq"	Mika Raudvassar, "Lessons Learned in the Middle East and Potential Crisis in Northern Europe"		Yuksel Kilic, "Adapting 'Military Leadership' in Changing Warfare Environment"
	Cyprian Kozera, "The Sahara – a Heart of Darkness of Transnational Organized Crime and Terrorism"	Michael Clemmesen, "The misuse or better use of military history cases in advanced officer development"		Konstantinos Havenetidis, "Using creative supplements for optimizing Force Readiness"
	debates&questions	debates&questions	debates&questions	debates&questions

10:45-11:15: Coffee break (area 1 ground floor and 8 2<sup>nd</sup> floor)

WG. 5	WG. 6	WG. 7	WG. 8	WG. 9
	<b>Nørrebro Runddel</b>	<b>Vesterbro Torv</b>		
	<b>Strategic Issues II</b>			
	Teodora-Maria Daghe, "Securitization of Cyberspace"	A. Jan Kutylowski, "Military organization, power and society: collected contributions by Stanislaw L. Andreski (1919–2007) as seen from a contemporary viewpoint"		
	Dmitry Shlapentokh, "Construction of enemy"	Dr. Abhilash Thadathil, "From Cantonment to Civilian Affairs: Army in the Civilian Affairs of Bangladesh, Circa 2007-2009"		
	Houchang Hassan-Yari, "Outsourcing the security: NATO and the protection of energy sources in the Persian Gulf"	Humphrey Asamoah Agyekum, "From 'Bullies' to 'Model Citizens': How GAF employed a discourse of civility as a response to changing societal expectations of the military"		
debates&questions	debates&questions	debates&questions	debates&questions	debates&questions

11:15-13:00: Working group session V

	WG. 1	WG. 2	WG. 3	WG. 4	WG. 5
<b>ROOM</b>	<b>Sank Hans Torv Track 1</b>			<b>Enghave Plads</b>	
<b>Session V</b>	<b>Special forces, counterinsurgency and protection of non-combatants</b>				
	Christopher Spearin, "Partners in the War Away From the People? Implications of the Reliance on Special Forces and Private Military Security Companies"			Gerry Larsson, "Moral stress and its handling among first responders"	
	Iselin Silja Kaspersen, "The Strategic Soldier -Reality or Utopia?"			Martin Holmberg, Gerry Larsson, and Fredrik Bynander, "A multidisciplinary approach to studying a societal crisis"	
	Andrei Babadac, "NATO, Romania and the Afghan perspectives"			David Vestenskov, "Surprising Resilience - Afghanistan in transition during the regime of Mohammad Najibullah"	
	debates&questions	debates&questions	debates&questions	debates&questions	debates&ques

13:00-13:45: Lunch (3<sup>rd</sup> floor)

\* **13:45: Keynote address** by Dr. Mathew Burrows, Counselor and Director, Analysis and Production Staff, National Intelligence Council

14:30-14:45: Coffe Break (area 1 ground floor and 8 2<sup>nd</sup> floor)

	WG. 6	WG. 7	WG. 8	WG. 9
	Nørrebro Runddel	Vesterbro Torv		
	Additional Aspects			
	Jessica Wolska, "Mahdi's Times-Dangerous Iranian Game."	Lukasz Kamienski, "The Rise of „Cubicle Warriors”: Some Psychological, Social and Ethical Challenges of Drone Pilots"		
	Professor Ryszard Szpyra, "Military security in the frame of the security studies – research results"	Sjef Orbons, Non-Lethality in Military Reality: A Defence Technology Assessment of its Political and Military Potential"		
	Metodi Hadji-Janev&Nenad Tanevski, "Rethinking Military diplomacy in achieving strategic ends"			
	debates&questions	debates&questions	debates&questions	debates&questions

\* **14:45: Key note address** by HE, Dr. Jaak Aaviksoo, Former Estonian Minister of Defence

15:30: Closing remarks by professor Ole Kværnø, Dean of the Royal Danish Defence College

15:45: End of conference

## **Overview of ISMS working groups and their content:**

### **1. War studies.**

Military strategy, operational art and tactics, contemporary operations, conflict, future warfare, asymmetrical warfare, psychological operations, peace support ops, COIN, military support for civil authority, doctrine development, military theory and practice, lessons learned and identified, terrorism and counter-terrorism, organized crime, intelligence, military policing, international police operations, regional approaches, privatization of security, special forces.

### **2. Military history.**

Chronological, geographical, component (army, navy, air force), thematic, military biography.

### **3. Military technology.**

Information systems, systems testing, impact of technology on operations, weaponry, interaction with human dimension, R&D agendas, industry connections, life cycles and defence acquisition, network centric warfare and network enabled capabilities.

### **4. Leadership, Command and Control and Basic Competences.**

Sense-making, trust, stress, group cohesion and resilience, case studies, cultural awareness, gender, communication skills, mediation & negotiation, self-reflection, organizational culture, diversity management, temporary units, physical and psychological characteristics, human factors analysis, cognitive abilities, recruitment and selection, education and training, post-traumatic stress, military medicine.

### **5. Law and Ethics.**

International law of armed conflict, international humanitarian law, rules of engagement, jus in Bello, jus ad bellum, jus post bellum, status of forces agreements, pre-emptive action, moral dilemmas, values and transmission of values.

## **6. Security and Defence Policy and Strategy.**

International organizations, actors, factors-threats, cooperation, security regimes, alliances and coalitions, interests, risk evaluation and management, international relations, scenario development, crisis management, security complexes, influence strategy, coercion, deterrence, modelling, game theory, defence diplomacy, etc.

## **7. Armed Forces and Society.**

Nation-building, institutional gaps, military sociology, armed forces as societies, armed forces in society, civil-military relations, conscription and professional armies, gender-ethnicity-identity and minorities, military families, unions and soldier associations, social experimentation and social activism with armed forces, media, public opinion, democratic control of armed forces, security sector reform, international cooperation, privatization.

## **8. Defence Management and Economics.**

Resource management, change management, transformation, cost-benefit analysis, logistics, defence acquisition, strategic personnel policy, accounting, defence administration, military industrial complex, measures of effectiveness, benchmarking, outsourcing, privatization, base closures, infrastructure issues.

## **9. Military Education.**

Curriculum development, pedagogy, standards and evaluation, professional development, academic freedom, case studies/simulations/exercises, professional collegiality in military education.

## **General Information**

### **Accommodation**

Hotel DGI-byen  
Tietgensgade 65  
DK-1704 Copenhagen V  
Tel.: +45 3329 8000

Comfort Hotel Vesterbro  
Vesterbrogade 23-29  
DK-1620 Copenhagen V  
Tel.: +45 3378 8000

Cabinn Hotel City  
Mitchellsgade 14  
DK-1568 Copenhagen V  
Tel.: +45 3346 1616

### **Meeting Facility**

DGI-byen Conference  
Tietgensgade 65  
DK-1704 Copenhagen V  
Tel.: +45 3329 8060

As participant at the conference it is possible to use the Swim Center at DGI-byen for free

### **Points of Contact**

Royal Danish Defence College  
Mr. Niels Bo Poulsen, PhD  
Mobile: +45 4132 9870

NATO International Military Staff  
Lieutenant Colonel Birthe Trier Henriksen, MD  
Mobile: +32 497 052290

### **Protocol Branch**

Warrant Officer-I Jan Kragh  
Mobile: +45 2125 8103

Lance Corporal Claus V. Pedersen  
Mobile: +45 2125 8105

### **Emergency**

Dial 112 (free of charge)

### **Embassies**

(Embassies not listed below do not have representation in Denmark)

#### **Australia**

Dampfærgevej 26  
2100 Copenhagen Ø  
Tel.: +45 7026 3676  
E-mail: [genenq.cpgn@dfat.gov.au](mailto:genenq.cpgn@dfat.gov.au)

#### **Austria**

Sølungsvej 1  
2100 Copenhagen Ø  
Tel.: +45 3929 4141  
E-mail: [kopenhagen-ob@bmeia.gv.at](mailto:kopenhagen-ob@bmeia.gv.at)

#### **Belgium**

Øster Allé 7,  
2100 Copenhagen Ø  
Tel.: +45 3525 0200  
E-mail: [copenhagen@diplobel.fed.be](mailto:copenhagen@diplobel.fed.be)

#### **Benin**

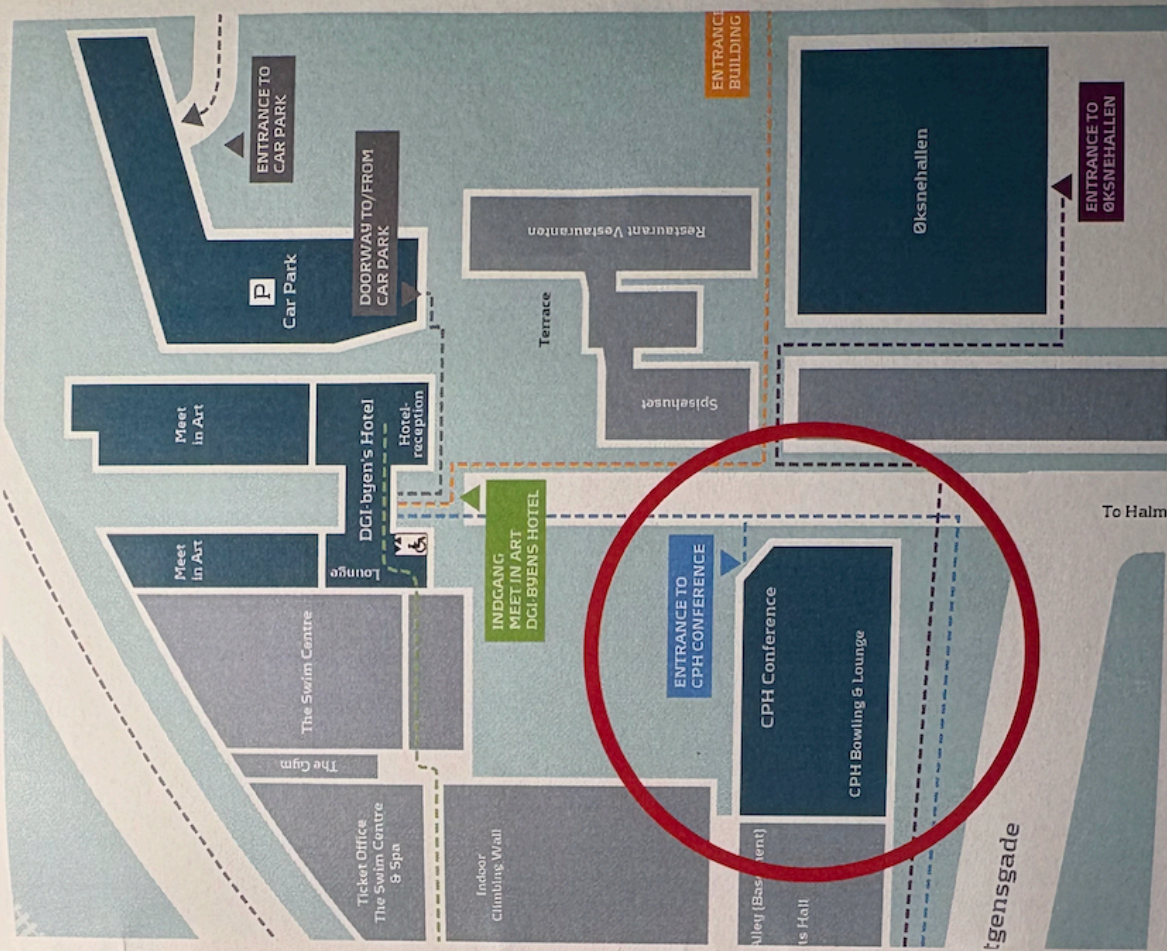
Skelvej 2  
2900 Hellerup  
Tel.: +45 3968 1030

#### **Canada**

Kr. Bernikowsgade 1,  
1105 Copenhagen K  
Tel.: +45 3348 3200  
E-mail: [copen@international.gc.ca](mailto:copen@international.gc.ca)

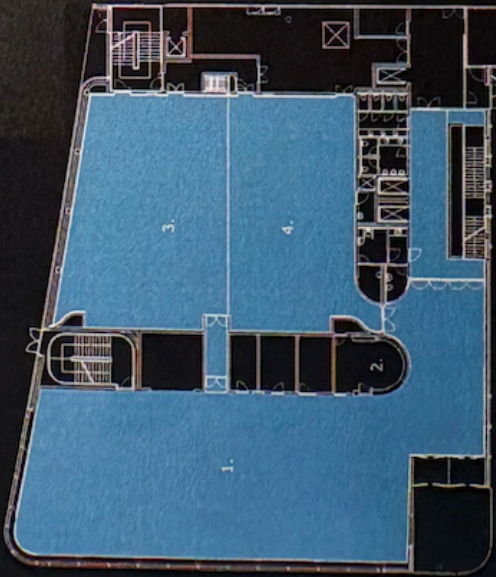
Appendix 1

Map of DGI-byen



Appendix 2

**CPH Conference: ground floor and 2<sup>nd</sup> floor**  
**Breaks in area 1 and 8 ground floor and 2<sup>nd</sup> floor**  
**Lunch, 3<sup>rd</sup> floor**



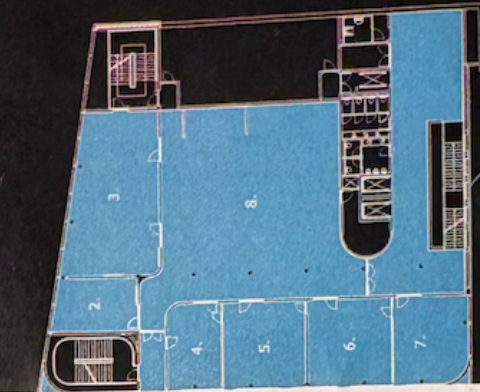
**CPH Conference: ground floor**

- 1. Foyer
- 2. Reception
- 3. Sankt Hans Torv
- 4. Nørrebros Runddel



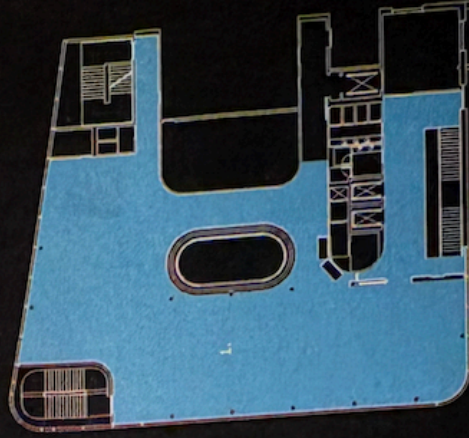
**CPH Co**

- 1. Tagterrasse
- 2. Istedgade
- 3. Hovedbanen
- 4. Tivoli



**Conference: 2<sup>nd</sup> floor**

- 5. Vesterbro Torv
- 6. Enghave Plads
- 7. Kødbyen
- 8. Pause / Loungecor



**CPH Conference: 3<sup>rd</sup> floor**

- 1. Østerbro



ROYAL DANISH DEFENCE COLLEGE

# Royal Danish Defence College

Danish Defence Knowledge Centre



## ROYAL DANISH DEFENCE COLLEGE

Svanemøllens Kaserne  
Ryvangs Allé 1  
DK-2100 Copenhagen

Phone: +45 39 15 15 15

Email: [fak@fak.dk](mailto:fak@fak.dk)

Web: [www.fak.dk/eng](http://www.fak.dk/eng)

 @RDDC\_DK

[www.fak.dk/eng](http://www.fak.dk/eng)



# ROYAL DANISH DEFENCE COLLEGE

## - Danish Defence Knowledge Centre

The Royal Danish Defence College is the joint knowledge centre of the Danish Defence. The college contributes to national and international tasks and to the further development of the Danish Defence through education, research, consultancy and knowledge management.

Activities are predominantly targeted towards other institutions within the Danish Defence and revolve around the military core disciplines such as military operations, strategy, security policy, military leadership and military history. In addition, the Danish Defence Library, Digital Administration Centre and the Danish Defence E-learning Centre belong under the college.

The Royal Danish Defence College continuously monitors the requirements of the Danish Defence and of the wider Danish society for new knowledge in military affairs, and it constantly strives to adapt its organisation and activities to meet these requirements. The motto of the Royal Danish Defence

### Roots dating back to 1830

The Royal Danish Defence College as it is known today dates back to 1st January 2001, but our history goes back even further. On 3rd May 1830 King Frederik VI established a military college. On 1st November 1830 the first course started – with 19 students enrolled. Thus began a systematic military education based on scientific principles.



### Organisation of the Royal Danish Defence College

The Royal Danish Defence College employs approximately 200 people. The employees are primarily engaged in education, research and advisory work. They are organised in a number of departments, each of which covers a core military discipline. The support staff takes care of administration, IT, communication etc.

College - "Sapientia et providentia" - translates to "Wisdom and providence". With this motto we aim to establish ourselves as an internationally recognized military institution in education and research and to create a greater understanding of military affairs in the Danish Defence and Danish society.

### Research

The research and consulting done at the Royal Danish Defence College deals primarily with the military disciplines taught at the college.

The main research areas are military operations, strategy, security policy, military leadership and military history. The Danish Defence Library is the leading national library on military affairs.

### Courses offered by the Royal Danish Defence College

The Royal Danish Defence College offers a range of degrees and shorter courses for Danish officers, civilians working in the Danish Defence as well as officers from foreign military institutions. The main degrees are:

- Joint Staff Course (to be accredited as a Master in Military Studies)
- Army General Staff Course
- Foreign Area Specialist Programme (in cooperation with the University of Copenhagen)
- Joint Programme

In addition to these the Royal Danish Defence College offers a series of shorter courses aimed at employees of the Danish Defence, covering everything from leadership over linguistic courses to technical courses. More information on courses is available at [www.fak.dk/eng](http://www.fak.dk/eng).

### CHIEF OF THE ROYAL DANISH DEFENCE COLLEGE

STAFF	ADMINISTRATION AND SERVICE
OFFICE OF THE DEAN	INSTITUTE FOR MILITARY OPERATIONS
DEPARTMENT OF EDUCATION AND RESEARCH	INSTITUTE FOR MILITARY STRATEGY
DANISH DEFENCE LIBRARY	INSTITUTE FOR DISTANCE LEARNING AND TECHNOLOGY
	INSTITUTE FOR LEADERSHIP AND ORGANISATION
	CENTRE FOR MILITARY HISTORY
	INSTITUTE FOR DIGITAL LANGUAGES
	CENTRE FOR DIGITAL ADMINISTRATION
	CENTRE OF LEADERSHIP AND ORGANISATION

