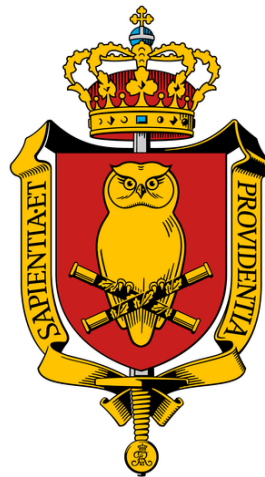


**INTERNATIONAL SOCIETY OF  
MILITARY SCIENCES**

# ISMS CONFERENCE 2023

## Military Alliances



Royal Danish Defence College  
Copenhagen, November 6-8, 2023

CONFERENCE SCHEDULE  
NOVEMBER 2023

VERSION 4

# CONTENT

Presidents of the ISMS and Council Members	1
Working group chairs and co-chairs	2
Organizing committee, conference addresses and contact info	3
About the Royal Danish Defence College	4
ISMS 2023 Newsletter	5
Keynote speakers	6
Frederiksberg Palace and Naval Base Holmen	7
General conference schedule	8
Business meeting and working group subjects	10
Practical information for the conference participants	11
Detailed schedule	12
NOVEMBER 6	12
NOVEMBER 7	12
NOVEMBER 8	19
NOVEMBER 9	23

# INTERNATIONAL SOCIETY OF MILITARY SCIENCES

## **PRESIDENT**

Niels Bo Poulsen, Professor, PhD, Royal Danish Defence College, [nipo@fak.dk](mailto:nipo@fak.dk)

## **PAST PRESIDENT**

João Paulo Ramalho Marreiros, Military University Institute of Portugal, [marreiros.jpr@ium.pt](mailto:marreiros.jpr@ium.pt)

## **FUTURE PRESIDENT**

Kjell Engelbrekt, Professor, Swedish Defence University, [kjell.engelbrekt@fhs.se](mailto:kjell.engelbrekt@fhs.se)

## **ISMS SECRETARIAT**

David Last, Royal Military College of Canada, [david.last@rmc-cmr.ca](mailto:david.last@rmc-cmr.ca)

## **COUNCIL MEMBERS**

<b>CANADA</b>	<b>Pierre Jolicoeur</b> , Professor Royal Military College of Canada <a href="mailto:pierre.jolicoeur@rmc.ca">pierre.jolicoeur@rmc.ca</a>	<b>NETHERLANDS</b>	<b>Rene Moelker</b> , Professor Netherlands National Defence Academy <a href="mailto:r.moelker.01@nlda.nl">r.moelker.01@nlda.nl</a>
<b>DENMARK</b>	<b>Niels Bo Poulsen</b> , Professor, PhD Royal Danish Defence College <a href="mailto:nipo@fak.dk">nipo@fak.dk</a>	<b>FINLAND</b>	<b>Hannu Kari</b> , Professor Finish National Defence Academy <a href="mailto:hannu.kari@mil.fi">hannu.kari@mil.fi</a>
<b>AUSTRIA</b>	<b>Markus Gauster</b> , Doctor National Defence Academy Austria <a href="mailto:markus.gauster@bmlv.gv.at">markus.gauster@bmlv.gv.at</a>	<b>NORWAY</b>	<b>Anders McD Sookermany</b> Norwegian Defence University College <a href="mailto:asookermany@baltdefcol.org">asookermany@baltdefcol.org</a>
<b>SWEDEN</b>	<b>Kjell Engelbrekt</b> , Professor Swedish Defence University <a href="mailto:kjell.engelbrekt@fhs.se">kjell.engelbrekt@fhs.se</a>	<b>THE BALTIC STATES</b>	<b>Zdzislaw Silwa</b> , Doctor Baltic Defence College <a href="mailto:zdzislaw.silwa@baltdefcol.org">zdzislaw.silwa@baltdefcol.org</a>
<b>POLAND</b>	<b>Ryszard Szpyra</b> , Professor Polish National Defence University <a href="mailto:r.szpyra@gmail.com">r.szpyra@gmail.com</a>	<b>PORTUGAL</b>	<b>João Marreiros</b> , Rear-Admiral, Doctor Military University Institute of Portugal <a href="mailto:marreiros.jpr@ium.pt">marreiros.jpr@ium.pt</a>

## **SECRETARY TO THE ISMS**

**David Last**, Associate Professor  
Royal Military College of Canada  
[last-d@rmc.ca](mailto:last-d@rmc.ca)

## WORKING GROUP CHAIRS

## CO-CHAIRS

### WG1 War Studies

(Acting Chair) **Troels Burchall Henningsen**, Associate Professor, Institute for Strategy and War Studies, [trhe@fak.dk](mailto:trhe@fak.dk)

**Jonas Gejl Kaas**, Associate Professor, Institute for Strategy and War Studies, [joka@fak.dk](mailto:joka@fak.dk)

### WG2 Military History

**Art Johanson**, Doctor, Baltic Defence College, [art.johanson@baltdefcol.org](mailto:art.johanson@baltdefcol.org)

**Søren Nørby**, Associate Professor, Institute for Strategy and War Studies, [sono@fak.dk](mailto:sono@fak.dk)

### WG3 Military Technology

**Col. Walter Taylor**, MSC, CD, Royal Military College for Canada, [walter.taylor2@forces.gc.ca](mailto:walter.taylor2@forces.gc.ca), and **Hannu Kari**, Professor, Finish National Defence Academy, [hannu.kari@mil.fi](mailto:hannu.kari@mil.fi)

**Andreas Graae**, Assistant Professor, Institute for Military Technology, [agra@fak.dk](mailto:agra@fak.dk)

### WG4 Leadership, Command and Basic Competences

**Petrus Hendrikus Johannes Olsthoorn**, Associate Professor, Netherlands Defence Academy, [peterolsthoorn@gmail.com](mailto:peterolsthoorn@gmail.com)

**Anders Klitmøller**, Associate Professor, Institute for Leadership and Organisation, [ankl@fak.dk](mailto:ankl@fak.dk)

### WG5 Military Law and Ethics

(Acting Chair) **Olavi Jänes**, Legal Advisor, Baltic Defence College, [olavi.janes@baltdefcol.org](mailto:olavi.janes@baltdefcol.org)

**Iben Yde**, Associate Professor, Institute for Military Technology, [ibyd@fak.dk](mailto:ibyd@fak.dk)

### WG6 Security and Defence Policy Strategy

**Laurenz Furst**, Doctor, Austrian National Defence University, [laurenz.fuerst@gmx.at](mailto:laurenz.fuerst@gmx.at)

**Mikkel Storm Jensen**, Major, PhD, Institute for Strategy and War Studies, [msje@fak.dk](mailto:msje@fak.dk)

### WG7 Armed Forces and Society

**Rene Moelker**, Dutch Defence College, [r.moelker.01@nlda.nl](mailto:r.moelker.01@nlda.nl), and **Marianne Bouchard**, Canadian Armed Forces, [18mb77@queensu.ca](mailto:18mb77@queensu.ca)

**Thomas Brønd**, Associate Professor, Institute for Strategy and War Studies, [thbr@fak.dk](mailto:thbr@fak.dk)

### WG8 Defence Management and Economics

**Robert Beeres**, Doctor, Dutch Defence College, [rjm.beeres@ndla.nl](mailto:rjm.beeres@ndla.nl), and **Markus Gauster**, Doctor, National Defence Academy, Austria, [markus.gauster@bmlv.gv.at](mailto:markus.gauster@bmlv.gv.at)

**Anne Obling**, Associate Professor, Institute for Leadership and Organisation, [anob@fak.dk](mailto:anob@fak.dk)

### WG9 Military Education

**Delfim Zambujo das Dores**, Colonel, Director, Centro de Investigação e Desenvolvimento, Instituto Universitário Militar, Portugal, [revistacienciasmilitares@ium.pt](mailto:revistacienciasmilitares@ium.pt)

**Thomas Crosbie**, Associate Professor, Institute for Military Operations, [thcr@fak.dk](mailto:thcr@fak.dk)

### WG10 Strategy

**Dirk Heinzmann**, Lt. Col., Austrian National Defence Academy, [dirk.heinzmann@bmlv.gv.at](mailto:dirk.heinzmann@bmlv.gv.at)

**Kenneth Øhlenschläger Buhl**, Commander, PhD, Institute for Strategy and Military Studies, [kebu@fak.dk](mailto:kebu@fak.dk)

## **ORGANIZING COMMITTEE**

**Professor Niels Bo Poulsen, PhD** President ISMS 2023

**Jesper Sahl Nielsen** Project Officer

**Major Claudia Læssøe Pedersen, PhD** Coordinator

**Professor David Last** Secretary to ISMS

**Lin Jürs** Project Coordinator

**Cecilie Bergmann** Project Coordinator

## **Addresses**

### **DGI BYEN**

Tietgensgade 65  
1704 København V

### **FREDERIKSBERG PALACE**

Roskildevej 28 A  
2000 Frederiksberg C

### **NAVAL BASE HOLMEN**

Henrik Gerners Plads 1  
1439 København K

## **Contact information**

### **PROJECT COORDINATORS**

<b>Lin Jürs</b>	liju@fak.dk	+45 23 74 72 94
<b>Cecilie Bergmann</b>	ceri@fak.dk	+45 21 27 90 76

# ROYAL DANISH DEFENCE COLLEGE



We believe that the future is becoming more complex and unpredictable.  
We believe that the skill requirements for soldiers are expanding.  
Consequently, we need to be more innovative in how we think about  
education and training.

We educate and train Danish Defence forces to solve the unique tasks of  
the Danish Defence. We achieve this through contemporary, relevant,  
and flexible education and training.

We translate demands in the field to education and training and ensure a  
constant connection to practice. Our education and training rest on a  
solid foundation of professional expertise with research within the three  
core fields of military studies: military operations, military strategy, and  
military leadership. Through our education and training, we ensure  
learning and growth for service members at all levels throughout their  
entire careers.

We contribute to the public debate through qualified research and  
development. We advise on Danish defence and security policy and the  
practical challenges our society faces - today and in the future.

The Royal Danish Defence College creates lifelong learning through  
relevant education and training. Education and training that is practice-  
oriented. Education and training that is contemporary and just-in-time.  
Education and training that strengthens the service member, the unit,  
and the Danish Defence. The Royal Danish Defence College - in service  
to the Danish Defence.

# NEWSLETTER

## ISMS CONFERENCE 2023

The annual International Society of Military Sciences conference is rapidly approaching, and this year, the Royal Danish Defence College has the pleasure of hosting the conference at DGI Byen in Copenhagen, Denmark, on the 6-8th of November 2023.

The conference hosts esteemed researchers, academics, military personnel and various interested people worldwide. The conference aims to enhance networks for creating, developing, exchanging and diffusing research and knowledge about war, conflict management and peace support efforts. The networking and knowledge sharing will take place through academic presentations and discussions. The speakers are invited to formal dinners at Frederiksberg Palace and Naval Base Holmen in the evening.

This year, the ISMS has received a vast amount of abstracts, of which more than one hundred have been selected to be presented in ten different working groups within the subject areas of war studies; military history; military technology; leadership, command and control and basic competences; military law and ethics; security and defence policy; armed forces and society; defence management and economics; military education; and strategy. The speakers will initially be given 15-20 minutes to present their research and findings in the working groups, after which 15-20 minutes for questions and discussions will follow.

The topics of the abstracts within the ten working groups are multifarious. Several abstracts evolve around different aspects of the war between Ukraine and Russia and its spill-over effects on the international security scene. For example, one abstract will touch upon the strategic partnership between Russia and China, and another will focus on cyber warfare and which initial insights can be drawn from the war. Other abstracts revolve around current and significant military topics such as Multi-Domain Operations, the use of UAV and counter UAV on the battlefield, disinformation, nuclear warfare, etc. Furthermore, classical issues, such as the applicability of military history and leadership, will also be presented. For example, one abstract will display NATO commanders' use of military history, and another will talk about how to rethink leadership in the context of MDO. Therefore, there are numerous options for obtaining knowledge and insights about various interesting topics.

Three prominent keynote speakers from Denmark will attend and give speeches during the conference. General (ret.) Knud Bartels will initiate on November 7 at 0915-1000 AM at DGI Byen. Lieutenant General (ret.) Michael Ankers Lollesgaard will act as Dinner Speaker during the official conference dinner at Naval Base Holmen on the evening of November 7. Dr Peter Viggo Jakobsen will conclude the conference on November 8 at 0230-0330 PM.

The Royal Danish Defence College looks forward to hosting the conference and welcoming the speakers in Copenhagen, Denmark. The final program of the presentations of the abstracts is in the making and will be sent out shortly. Late submissions are possible - please get in touch with the ISMS.

# KEYNOTE SPEAKERS



**Gen. (ret.) Knud Bartels**

Gen. (ret.) Knud Bartels, born in 1952, joined the Danish Army in 1972 as a private. He has attended the Royal Danish Military Academy, the Royal Danish Defence College, l'École Supérieure de Guerre in Paris and the US Army War College in Carlisle. He has commanded company, battalion, brigade and division and has served in higher staff positions nationally and in NATO Headquarters. Gen. (ret.) Bartels was appointed Danish Chief of Defence in 2009 (until 2011) and unanimously elected Chairman of the NATO Military Committee in 2011, where he sat until 2015. Furthermore, he has been the Danish representative in the EU's military committee. He retired in 2015 and became Adjunct Professor in military history at the Royal Danish Defence College. Gen. (ret.) Bartels is married to Mrs. Inge Vansteenkiste, and they have their home in Belgium.



**Gen. (ret.) Michael A. Lollesgaard**

Lt. Gen. (ret.) Michael Lollesgaard was commissioned in 1984, has held battalion, brigade and division command, and has extensive experience in international operations. Most notably, he was operations staff officer in the US-led Multinational Division North in Bosnia-Herzegovina. Later joined the British-led Division in Iraq as chief of J3 Operations, and for three years, he commanded the Peace Support Operations Centre in Sarajevo. In recent years, he commanded the 12,000 men strong UN Force in Mali and was later appointed Assistant Secretary-General to lead the UN Mission in Hodeida, Yemen. Following this, he was selected to be Chief of the Danish Army. From May 2021 to May 2022, he commanded NATO Mission in Iraq. Lt. Gen. (ret.) Lollesgaard has, throughout his career, been a leading figure in the development of Danish doctrine and has a broad experience in training and exercise evaluation. At the joint level he has taught component command operational planning at the Danish Defence College and is chief examiner at the Army General Staff Course and the Component Command Planning Course. Privately, he is married to Mrs. Helle Lollesgaard.



**Dr Peter Viggo Jakobsen**

Dr Peter Viggo Jakobsen is an Associate Professor at the Department of Strategy at the Royal Danish Defence College in Copenhagen and professor (part-time) at the Centre for War Studies at the University of Southern Denmark. His primary research and teaching areas are Danish and Nordic defence and security, the role of NATO and the UN in international peace and security, stabilisation operations, conflict management, civil-military cooperation and the comprehensive approach, strategy and use of force and coercive diplomacy. He also has international experience as a visiting professor at International Studies, Massachusetts Institute of Technology (MIT), USA (2006) and Dept. of War Studies, King's College of London (1996). Dr. P. V. Jakobsen is a celebrated figure in the Danish and international media due to his ability to communicate complex knowledge in an intelligible way to the general public and is the third on the list of the 50 most cited experts in the Danish media in 2022. He is also the receiver of several Danish public dissemination prizes (e.g. Meningsmodig Dansker-prisen and Columbus-prisen).





## FREDERIKSBERG PALACE

Frederiksberg Palace is a historical place with many stories and today also a lively workplace housing the Royal Danish Military Academy. The garrison employs a total of approximately 200 military and civilian personnel, of which around half are cadets. The palace dates back to the early 1700s and was used as a summer palace by King Frederik IV and was the permanent home of King Christian VI.

Naval Base Holmen is a naval station of the Royal Danish Navy, supplementing the two Danish naval bases in Frederikshavn and Korsør. Founded in the late 17th century, it is a visitor attraction with historical buildings that have been significant in the history of Denmark and Copenhagen. For three centuries, Holmen was the principal base of the Danish Navy, but now primarily consists of the naval college and facilities for maintaining the Danish royal yacht. Since the 1990s, the area has been open to the public.

## NAVAL BASE HOLMEN





# ISMS 2023 CONFERENCE PROGRAMME

Copenhagen, 6-8 November 2023



# ALLIANCES

## NOVEMBER 6, MONDAY

1630-1800 ISMS Joint Meeting (ISMS Council and WG Chairs)  
**See page 11 for more practical information!**

1845-2100 Icebreaker and Conference Registration  
Opening speech Commandant of the Royal Danish Defence College,  
Major General Flemming Mathiasen  
*The Royal Danish Military Academy, Frederikberg Palace in Copenhagen*

## NOVEMBER 7, TUESDAY

0800-0900 Registration

0900-0915 Opening speech The President of ISMS 2023 Niels Bo Poulsen

0915-1000 Keynote speaker Gen. (ret.) Knud Bartels

	AUD	ROOM 2	ROOM 3	ROOM 4	ROOM 5	ROOM 6	ROOM 7
1015-1045	WG 1	WG 2	WG 3	WG 10	WG 5	WG 6	WG 9
1050-1120	WG 1	WG 2	WG 3	WG 10	WG 8	WG 6	WG 7

1120-1130 10 minute break

1130-1200	WG 1	WG 2	WG 3	WG 4	WG 5	WG 6	WG 7
1205-1235	WG 1	WG 2	WG 3	WG 4	WG 8	WG 6	WG 7

1235-1345 Lunch break

1345-1415	WG 1	WG 2	WG 3	WG 4	WG 8	WG 6	WG 7
1420-1450	WG 10	WG 2	WG 9	WG 4	WG 8	WG 6	WG 7
1455-1525	WG 10	WG 2	WG 9	WG 4	WG 8	WG 6	WG 7

1525-1535 10 minute break

	AUD	ROOM 2	ROOM 3	ROOM 4	ROOM 5	ROOM 6	ROOM 7
1535-1605	WG 10	WG 2	WG 9	WG 3	WG 8	WG 6	WG 7
1610-1640	WG 10	WG 2	WG 1		WG 3	WG 6	WG 7
1645-1715	WG 10	WG 4	WG 9	WG 6	WG 1	WG 6	WG 7

1900-2200 Conference Dinner at Naval Base Copenhagen  
Dinner speaker Gen. (ret.) Michael A. Lollesgaard  
**See page 11 for more practical information!**

## NOVEMBER 8, WEDNESDAY

0830-0900 Registration

0915-0945	WG 1	WG 2	WG 3	WG 10	WG 5	WG 6	
0950-1020	WG 1	WG 7	WG 10	WG 4	WG 8	WG 6	WG 9

1020-1030 10 minute break

1030-1100	WG 1	WG 9	WG 3	WG 4	WG 5	WG 6	WG 7
1105-1135	WG 1	WG 2	WG 3	WG 4	WG 10	WG 6	WG 7

1135-1245 Lunch break

1245-1415 Business meetings (Research Centres, Military Design Symposium, Gamification of Education, Librarians, Editors - *see next page*)

1245-1315	WG 1	WG 2	WG 3	WG 9	WG 7	WG 6	WG 10
1320-1350	WG 8	WG 2	WG 7	WG 9	WG 10	WG 6	
1355-1425	WG 9	WG 3	WG 8	WG 7	WG 10	WG 6	

1430-1530 Speaker Professor Peter Viggo Jakobsen

1530-1600 Closing session

1615-1745 ISMS Joint Meeting (ISMS Council + WG Chairs)

## NOVEMBER 9, THURSDAY

- 0830-1500** Military Design Symposium at the Royal Danish Defence College  
*Building 38, Room Hercules*
- 0900-1100** ISMS Council Meeting (Address: Svanemøllens Kaserne, Ryvangs Allé 1, 2100 København Ø)
- 1130-1230** Lunch (ISMS Council Members)

## Business Meetings

### MILITARY DESIGN SYMPOSIUM

What is the state of military design (thinking and practice) in the European arena? Presentations and round table discussions on the theme of Military Design Thinking. The scope of the session is to introduce and discuss various aspects of military design thinking in preparation for the symposium on November 9, 2023. The symposium is titled "What is the state of military design (thinking and practice) in the European arena?" and ISMS participants are invited to join the business meeting in order to network and learn more about the symposium on November 9, held at the Royal Danish Defence College.

### GAMIFICATION OF LEARNING: EDUCATIONAL SIMULATIONS

How are ever-developing technologies, such as AI, challenging traditional pedagogic methods? What shifts are we expecting to see in the coming years? And how can we embrace them to improve the learning experience? Join us for a presentation and facilitated discussion about the use of online simulations to teach strategy, policy writing, and decision-making based on historical and ongoing events, as well as potential future scenarios. We will delve into different case studies and discuss the values of various simulation methods.

### LIBRARIANS

The librarians meet to discuss relevant topics and upcoming projects. This is to share experiences across countries. The agenda for this year's business meeting will address topics such as new knowledge areas, best practices for reading lists and open science.

### EDITORS

The editors and journal managers within military studies meet to discuss current challenges and possibilities of academic publishing. For example, the meeting will touch upon questions of quality, practice-oriented research within military studies, the journal as a community hub, and the benefits of dissemination of research in alternative channels, such as social media, podcasts, etc.

## Working Groups

- |   |  |
|---|--|
| <b>WG 1</b> War Studies   | <b>WG 6</b> Security and Defence Policy      |
| <b>WG 2</b> Military History                                      | <b>WG 7</b> Armed Forces and Society         |
| <b>WG 3</b> Military Technology                                   | <b>WG 8</b> Defence Management and Economics |
| <b>WG 4</b> Leadership, Command and Control and Basic Competences | <b>WG 9</b> Military Education               |
| <b>WG 5</b> Military Law and Ethics                               | <b>WG 10</b> Strategy                        |

# Practical information for the conference participants

## **MONDAY, NOVEMBER 6**

- Registration at DGI Byen from 1000 AM.
- *Council Members, WG Charis and Co-chairs*: Transportation from DGI Byen to the Royal Danish Military Academy (Frederiksberg Palace) at 0345 PM.
- Transportation from DGI Byen to the Royal Danish Military Academy (Frederiksberg Palace) at 0610 PM.
- The Commandant of the Royal Danish Defence College, Major General Flemming Mathiasen, will be giving the opening speech at the icebreaker and conference registration, which starts at 0645 PM. A light dinner and drinks will be served.
- Transportation from Frederiksberg Palace to DGI Byen at 0915 PM.

## **TUESDAY, NOVEMBER 7**

- Registration from 0800-0900 AM.
- The President of ISMS 2023, Professor Niels Bo Poulsen, PhD, from the Royal Danish Defence College, will, at 0900 AM, be opening the conference day.
- Keynote speaker General (ret.) Knud Bartels will from 0900-1000 AM be giving a speech.
- The presentations of abstracts will begin at 1015 AM.
- Lunch will be served at 1235-0145 PM.
- The conference day will be concluded at 0515 PM.
- Transportation from DGI Byen to the Naval Base Holmen at 0635 PM.
- The conference dinner will be served at Naval Base Holmen from 0700-1000 PM.
- Transportation from Naval Base Holmen to DGI Byen at 1015 PM.

## **WEDNESDAY, NOVEMBER 8**

- Registration from 0830-0900 AM.
- The presentations of abstracts will begin at 0915 AM.
- Lunch will be served at 1135 AM-1245 PM.
- The presentations of abstracts will end at 0225 PM, after which the last keynote speaker, Dr Peter Viggo Jakobsen, will give his speech until 0330 PM.
- The conference will be concluded with a closing session lasting until 0400 PM.

# DETAILED SCHEDULE

## NOVEMBER 6, MONDAY

- 1630-1800** ISMS JOINT MEETING (ISMS Council and WG Chairs)  
**See page 11 for more practical information!**
- 1845-2200** ICEBREAKER AND CONFERENCE REGISTRATION  
Opening speech by the Commandant of the Royal Danish Defence College,  
Major General Flemming Mathiasen  
*The Royal Danish Military Academy, Frederiksberg Palace in Copenhagen*

## NOVEMBER 7, TUESDAY

- 0800-0900** REGISTRATION
- 0900-0915** OPENING SPEECH The President of ISMS 2023, Niels Bo Poulsen
- 0915-1000** KEYNOTE SPEAKER Gen. (ret.) Knud Bartels
- 1015-1045** **WG 1 Multi-Domain Operations in a Norwegian Context** **AUDITORIUM**  
*Bjørn E. Mobeck-Hansen*  
[bmobeckhanssen@mil.no](mailto:bmobeckhanssen@mil.no)
- WG 2 The Unwanted Alliance: The Red Army invasion of the Baltic States (Nov 1918-May 1919)** **ROOM 2**  
*Valdis Kuzmins*
- WG 3 Challenges in Explicit Modeling and Representation of the Frame of Discernment in Dempster-Shafer Theory for Tactical Intelligence** **ROOM 3**  
*Francis G. Murray*
- WG 10 The Equalization of Nationalism and Nazism in Russian Strategic Narratives: A Postcolonial Perspective** **ROOM 4**  
*Ieva Berzina*  
[ieva.berzina@mil.lv](mailto:ieva.berzina@mil.lv)
- WG 5 Exploring the Double Shift of Paradigm in Operations from Both, Drug Cartel Organizations and the Strategy in the Fight Against Drugs** **ROOM 5**  
*Adriana Ávila-Zúñiga-Nordfjeld, Dimitrios Dalaklis & George Theocharidis*

	<p><b>WG 6 Systems-Oriented Design in Military Complex Operations</b>  <i>Thomas Slensvik</i>  <a href="mailto:tslensvik@mil.no">tslensvik@mil.no</a></p>	ROOM 6
	<p><b>WG 9 The Military Academy and the Right to Academic Freedom for Officer/Naval Cadets</b>  <i>Danic Parenteau</i>  <a href="mailto:danic.parenteau@cmrsj-rmcsj.ca">danic.parenteau@cmrsj-rmcsj.ca</a></p>	ROOM 7
1050-1120	<p><b>WG 1 Norway's Defence Transformation: Network-Based Defence - Lessons for Future Defence Innovation</b>  <i>Lt. Col. Stig T. Aannø</i>  <a href="mailto:saanno@mil.no">saanno@mil.no</a></p>	AUDITORIUM
	<p><b>WG 2 Over-Reliance on Alliances: Romania's Failed Security Policy in the Interwar Period</b>  <i>Vlad-Cristian Gheorghita</i>  <a href="mailto:vladcgheorghita98@gmail.com">vladcgheorghita98@gmail.com</a></p>	ROOM 2
	<p><b>WG 3 Transformation of Turkish Defence Industries and Rethinking Turkey's Role in the European Security Architecture</b>  <i>Ismail Numan Telci</i></p>	ROOM 3
	<p><b>WG 10 Bilateral Cooperation on Tactical Levels</b>  <i>Adam Buschard</i>  <a href="mailto:adbu@fak.dk">adbu@fak.dk</a></p>	ROOM 4
	<p><b>WG 8 "It's the Economy, Stupid!" and the Integration of EU Defence Policy</b>  <i>Ringailė Kuokštytė</i>  <a href="mailto:ringaile.kuokstyte@lka.lt">ringaile.kuokstyte@lka.lt</a></p>	ROOM 5
	<p><b>WG 6 Book presentation: "A World in Crisis with War in Ukraine and The Coming Western Power Decline"</b>  <i>David Manning</i></p>	ROOM 6
	<p><b>WG 7 Civil Society's Subjective Perception of What a Defence Alliance is</b>  <i>Vida Česnuiyte</i>  <a href="mailto:vida.cesnuiyte@lka.lt">vida.cesnuiyte@lka.lt</a></p>	ROOM 7
1120-1130	10 MINUTE BREAK	
1130-1200	<p><b>WG 2 Managing Coalition Tensions in the 'Field': Working Inside the Supreme Headquarters Allied Expeditionary Force During the 1944 Normandy Campaign</b>  <i>Andrew Stewart</i>  <a href="mailto:adst@fak.dk">adst@fak.dk</a></p>	ROOM 2

	<p><b>WG 3 Alliance Dynamics in an Age of Technological and Doctrinal Change</b>  <i>Henrik Hiim</i></p>	ROOM 3
	<p><b>WG 4 The Changing Game: The Permeation of Hybrid Warfare into Gray Zone</b>  <i>Isaac Nitschke</i>  <a href="mailto:isaac.a.nitschke@gmail.com">isaac.a.nitschke@gmail.com</a></p>	ROOM 4
	<p><b>WG 5 Legal Status and Exploitation of Natural Resources in Occupied Territory: Case Study of Ukraine</b>  <i>Ahmed Abdel-Hakam</i></p>	ROOM 5
	<p><b>WG 6 Greece's Alliances of Realpolitik in the Eastern Mediterranean</b>  <i>Emmanuel Karagiannis</i></p>	ROOM 6
	<p><b>WG 7 Monkey Troops and Agony Aunts: Towards Mixed Accommodation of Male and Female Conscripts in Finland</b>  <i>Teemu Tallberg &amp; Roosa Rahikka</i>  <a href="mailto:teemu.tallberg@mil.fi">teemu.tallberg@mil.fi</a></p>	ROOM 7
1205-1235	<p><b>WG 1 Wizards of Depth</b>  <i>Anders Ekholm</i>  <a href="mailto:anders.ekholm@fhs.se">anders.ekholm@fhs.se</a></p>	AUDITORIUM
	<p><b>WG 2 Bringing Spatial Humanities into Military History: Towards a Framework for Applying Geospatial Methods in Historical Analysis of Operational-Level Plans from the Cold War</b>  <i>Stig Roar Svenningsen, Steen Andersen &amp; Anna Werenberg</i>  <a href="mailto:stsv@kb.dk">stsv@kb.dk</a></p>	ROOM 2
	<p><b>WG 3 From the Bottom-Up: AI, Military Officers, and the Future of NATO</b>  <i>Vicky Karyoti</i>  <a href="mailto:vicky.karyoti@ui.se">vicky.karyoti@ui.se</a></p>	ROOM 3
	<p><b>WG 4 The Promise of Bottom-Up Innovation Leadership Models: A Canadian Armed Forces Experience</b>  <i>Philippe Beaulieu-Brossard &amp; Michele Mastroeni</i>  <a href="mailto:pbeaulieub@aodnetwork.ca">pbeaulieub@aodnetwork.ca</a></p>	ROOM 4
	<p><b>WG 8 Sanctions Busting: A Game-Theoretic Analysis</b>  <i>Oana Secieru &amp; Ugurhan Berkok</i></p>	ROOM 5
	<p><b>WG 6 Strategic Partnerships Between China and Russia and Global Security Implications</b>  <i>Levan Gegeshidze</i></p>	ROOM 6
	<p><b>WG 7 Military Partnership Mission in Niger and its Potential Effects on Preventing Violent Extremism in the Sahel Region</b>  <i>Ismail Numan Telci &amp; Fuat Emir Sefkatli</i></p>	ROOM 7



1235-1345	LUNCH BREAK	
1345-1415	<p><b>WG 1 Do Small States Wage Proxy Wars? A Provocative Assessment of Lithuania's Military Aid to Ukraine</b> <i>Vytautas Isoda</i></p> <p><b>WG 2 'The Gomulka Doctrine' and Military Cooperation within the Warsaw Pact: A Strategy for National Survival</b> <i>Steen Andersen</i></p> <p><b>WG 3 Lessons Drawn from the War in Ukraine for the Future of Nuclear Weapons</b> <i>Tom Sauer</i></p> <p><b>WG 4 A Qualitative Comparison of Resilience-Based Programs within Canadian Military Colleges</b> <i>Lobna Chérif &amp; Sarah Brassard</i></p> <p><b>WG 8 U.S. Privateering and China in the 21st Century: Tied at Anchor</b> <i>Christopher Spearin</i></p> <p><b>WG 6 Effects of Alliance Credibility and Forces Posture: How Non-Nuclear States under Nuclear Alliances Strategically Maneuver within the Realm of Proliferation</b> <i>Hasini Liyanage</i></p> <p><b>WG 7 Public Authorities' Obligation and Possibilities to Rectify Incorrect Information</b> <i>P. Koistinen, S. Sommarberg &amp; T. Sederholm</i> <a href="mailto:pekka.koistinen@mil.fi">pekka.koistinen@mil.fi</a> / <a href="mailto:silvia.sommarberg@mil.fi">silvia.sommarberg@mil.fi</a> / <a href="mailto:teija.sederholm@mil.fi">teija.sederholm@mil.fi</a></p>	<p>AUDITORIUM</p> <p>ROOM 2</p> <p>ROOM 3</p> <p>ROOM 4</p> <p>ROOM 5</p> <p>ROOM 6</p> <p>ROOM 7</p>
1420-1450	<p><b>WG 10 The Primitivization of Future Major Warfare</b> <i>Lukas Milevski</i> <a href="mailto:lukasmilevski@gmail.com">lukasmilevski@gmail.com</a></p> <p><b>WG 2 In What Ways do NATO Commanders Use Military History?</b> <i>Anna Sofie Schønning &amp; Søren Sjøgren</i> <a href="mailto:ashs@fak.dk">ashs@fak.dk</a></p> <p><b>WG 9 Strategically Placed Relevance: Situating the Cadet to Achieve Increased Engagement in Introductory Military Chemistry</b> <i>Matt McTaggart &amp; Jennifer Scott</i> <a href="mailto:jennifer.scott@rmc.ca">jennifer.scott@rmc.ca</a></p> <p><b>WG 4 Creating S.P.A.C.E: A Positive Psychology Intervention for Improved Resilience and Well-Being</b> <i>Lobna Chérif &amp; Maxime Bélanger-Vaillancourt</i> <a href="mailto:lobna.cherif@rmc.ca">lobna.cherif@rmc.ca</a></p>	<p>AUDITORIUM</p> <p>ROOM 2</p> <p>ROOM 3</p> <p>ROOM 4</p>

	<p><b>WG 8 The US Hegemony Dilemma and European Missile Production</b>  <i>Hellemeier</i></p>	ROOM 5
	<p><b>WG 6 Alliance Cohesion Between War and Peace: Ways Forward for NATO</b>  <i>Dominika Kunertova &amp; Olivier Schmitt</i></p>	ROOM 6
	<p><b>WG 7 Inter-Institutional Collaboration in Managing Complex Crises: A Case Study of Lithuania's Response to the Illegal Migrant Crisis</b>  <i>Vidmantė Giedraitytė &amp; Rasa Smaliukienė</i></p>	ROOM 7
1455-1525	<p><b>WG 10 How to Defend Norway? An Inquiry into the Military-Strategic Conceptual Defence Debate in Norway after 2014</b>  <i>Håkon Lunde Saxi</i>  <a href="mailto:hsaxi@mil.no">hsaxi@mil.no</a></p>	AUDITORIUM
	<p><b>WG 2 Defence Alliances and Partnerships in American Ways of War to 1945</b>  <i>Ethan S. Rafuse &amp; Sean N. Kalic</i>  <a href="mailto:ethan.s.rafuse.civ@army.mil">ethan.s.rafuse.civ@army.mil</a> / <a href="mailto:sean.n.kalic.civ@army.mil">sean.n.kalic.civ@army.mil</a></p>	ROOM 2
	<p><b>WG 9 Towards Transformative Wargaming: The Breakthrough Experience</b>  <i>Philippe Beaulieu-Brossard</i>  <a href="mailto:pbeaulieub@aodnetwork.ca">pbeaulieub@aodnetwork.ca</a></p>	ROOM 3
	<p><b>WG 4 A Set-Based Approach to Operational Planning - or Five Principles for Flexicution</b>  <i>Johan Ivari &amp; Annette Nolan</i>  <a href="mailto:johan.ivari@fhs.se">johan.ivari@fhs.se</a> / <a href="mailto:annette.nolan@fhs.se">annette.nolan@fhs.se</a></p>	ROOM 4
	<p><b>WG 8 Is Expenditure on Defence Personnel Productive? Evidence from Selected Small and Large NATO Countries</b>  <i>Gitana Dudzeviciute</i>  <a href="mailto:gitana.dudzeviciute@lka.lt">gitana.dudzeviciute@lka.lt</a></p>	ROOM 5
	<p><b>WG 6 Maritime Dominance: A Cornerstone of Great Power Competition &amp; International Stability in 2023 &amp; Beyond</b>  <i>Harold Thomas Workman, Dimitrios Dalaklis &amp; Ávila-Zúñiga-Nordfeld</i></p>	ROOM 6
	<p><b>WG 7 The Cyber War in Ukraine – Initial Insights</b>  <i>Mikkel Storm Jensen</i>  <a href="mailto:msje@fak.dk">msje@fak.dk</a></p>	ROOM 7
1525-1535	10 MINUTE BREAK	

1535-1605	<p><b>WG 10</b> The Past, the Present and Future of the Republic of Korea-United States of America Military Alliance: Naval and Territorial Perspectives  <i>Tae Hoon Kim</i>  <a href="mailto:taehoon.kim@fhs.se">taehoon.kim@fhs.se</a></p>	AUDITORIUM
	<p><b>WG 2</b> How the Distinguished Delian League Athenian Alliance Achieved Victory for Ancient Greece  <i>Timm Wass</i></p>	ROOM 2
	<p><b>WG 9</b> The Power of Water: How Naval Special Warfare Operators Cultivate the Danger Zone  <i>Rikke Haugegaard</i>  <a href="mailto:riha@fak.dk">riha@fak.dk</a></p>	ROOM 3
	<p><b>WG 3</b> Rapid Prototyping Vehicle with Additive Manufacturing: Supporting Military Field Maintenance  <i>Samu Rautio</i>  <a href="mailto:samu.rautio@mil.fi">samu.rautio@mil.fi</a></p>	ROOM 4
	<p><b>WG 8</b> Collective Defence, NATO, and the 2 % Military Spending Guideline: Evidencing Why Allies Must 'Transcend 2 %' to Understand Burden-Sharing  <i>Anessa L. Kimball</i>  <a href="mailto:anessa.kimball@pol.ulaval.ca">anessa.kimball@pol.ulaval.ca</a></p>	ROOM 5
	<p><b>WG 6</b> Polish-Korean Cooperation in the Defense Industry  <i>Marlena Blicharz</i></p>	ROOM 6
	<p><b>WG 7</b> Willingness to Defend Finland: Citizens' Narratives about National Defence in the Context of the War in Ukraine  <i>Miina Kaarkoski, Pekka Koistinen &amp; Helena Kilpeläinen</i>  <a href="mailto:miina.kaarkoski@mil.fi">miina.kaarkoski@mil.fi</a></p>	ROOM 7
1610-1640	<p><b>WG 10</b> The Rise and Fall of the Ancient Greek Defense Network of The Delian League: Military Strategy, Alliances, and Lessons from the Past for the Future of NATO  <i>Tim Wass</i>  <a href="mailto:timothywass@crowder.edu">timothywass@crowder.edu</a></p>	AUDITORIUM
	<p><b>WG 2</b> Unwilling Allies: The Polish-Prussian Alliance of 1790  <i>Michał Mydlowski</i></p>	ROOM 2
	<p><b>WG 1</b> The Radical Unpredictability of War: Chance, Uncertainty, and Emergence  <i>Troels Burchall Henningsen</i>  <a href="mailto:trhe@fak.dk">trhe@fak.dk</a></p>	ROOM 3

	<b>WG 3 Improvement of Waste Management (Reverse Logistics) Processes in the Lithuanian Armed Forces</b> <i>Aidas Vasilis Vasiliauskas &amp; Eugenijus Grigas</i>	<b>ROOM 5</b>
	<b>WG 6 Turkey's Role in South Caucasus from the lenses of Regional Security Complex Theory</b> <i>Nikoloz Esitashvili</i> <a href="mailto:nesitashvili@eta.edu.ge">nesitashvili@eta.edu.ge</a>	<b>ROOM 6</b>
	<b>WG 7 A Sociological Evaluation of the Relationship Between Natural Disasters and Trust in the Army in Turkey</b> <i>Atilla Öztekin</i>	<b>ROOM 7</b>
<b>1645-1715</b>	<b>WG 10 Re-Defining Globalization and the Need for a New Approach to Alliances in Line with Modern Security Risks and Threats</b> <i>Katerina Veljanovska Blazhevskaja</i> <a href="mailto:veljanovska_katerina@yahoo.com">veljanovska_katerina@yahoo.com</a>	<b>AUDITORIUM</b>
	<b>WG 4 Counterforces and Detection to Disinformation</b> <i>Teija Sederholm, Silvia Sommarberg, Miina Kaarkoski, Pekka Koistinen &amp; Aki Huhtinen</i> <a href="mailto:teija.sederholm@mil.fi">teija.sederholm@mil.fi</a> / <a href="mailto:silvia.sommarberg@mil.fi">silvia.sommarberg@mil.fi</a> / <a href="mailto:miina.kaarkoski@mil.fi">miina.kaarkoski@mil.fi</a> / <a href="mailto:pekka.koistinen@mil.fi">pekka.koistinen@mil.fi</a> / <a href="mailto:aki.huhtinen@mil.fi">aki.huhtinen@mil.fi</a>	<b>ROOM 2</b>
	<b>WG 9 Research Seminars Promoting Department Research and Doctoral Studies</b> <i>Mika Nieminen, Antti Rissanen &amp; Kalle Saastamoinen</i>	<b>ROOM 3</b>
	<b>WG 6 Rethinking Deterrence in the Age of Hypersonics: Implications for Indo-Pacific Regional Security</b> <i>Jamie O. Gates</i>	<b>ROOM 4</b>
	<b>WG 1 Moral Element of Military Power: The Ukrainian Military Resistance in the Russia-Ukraine War</b> <i>Agniete Zotkeviciute Baneviciene</i> <a href="mailto:agniete.zotkeviciute@lka.lt">agniete.zotkeviciute@lka.lt</a>	<b>ROOM 5</b>
	<b>WG 6 Challenges and Prospects of Somalia-Frontline States Alliance Against Al-Shabaab</b> <i>Abdirisak M. Shaqale</i>	<b>ROOM 6</b>
	<b>WG 7 Information Warfare in the 21st Century: Soldiers' Resistance to Information Threats</b> <i>Svajonė Bekešienė</i> <a href="mailto:svajone.bekesiene@lka.lt">svajone.bekesiene@lka.lt</a>	<b>ROOM 7</b>
<b>1900-2200</b>	CONFERENCE DINNER at Naval Base Holmen Dinner speaker Gen. (ret.) Michael A. Lollesgaard <b>See page 11 for more practical information!</b>	

## NOVEMBER 8, WEDNESDAY

0830-0900 REGISTRATION

- 0915-0945 **WG 1 Effectiveness and Civil-Military Cooperation: Case Afghanistan** AUDITORIUM  
*Soili Paananen*  
[soili.paananen@mil.fi](mailto:soili.paananen@mil.fi)
- WG 2 Will 5 Become 3? The Challenges of not Taking 'Family' Partnerships for Granted** ROOM 2  
*Christopher Ankersen*
- WG 3 (Re)Structuring Power in the Cyberspace: Policy and Governance Challenges to the Production of State Cybersecurity Policies** ROOM 3  
*Mattia Sguazzini*
- WG 10 Hacking Strategy** ROOM 4  
*Peter Papler*  
[peter.papler@mors.si](mailto:peter.papler@mors.si)
- WG 5 The Military Modus Operandi of the Civilian Police: International Legal Deviations in NATO's Eastern Flank Countries** ROOM 5  
*Alvydas Sakocius*
- WG 6 India's Security and Defence Strategy in the Indo-Pacific: Navigating Contours of Alliances and Defence Partnerships** ROOM 6  
*Mohor Chakraborty*  
[mohor\\_5@yahoo.co.in](mailto:mohor_5@yahoo.co.in)
- 0950-1020 **WG 1 The Impact of Social Media on National Security: Perception of Lithuanian Youth** AUDITORIUM  
*Dalia Prakapene*  
[dalia.prakapiene@lka.lt](mailto:dalia.prakapiene@lka.lt)
- WG 7 The Will to Defend in an Increasingly Polarized and Segregated Sweden** ROOM 2  
*Sara Bondesson & Helena Hermansson*
- WG 10 Strategic Competition in a Divided Arctic** ROOM 3  
*Njord Wegge*  
[nwegge@mil.no](mailto:nwegge@mil.no)
- WG 4 Risky or Rewarding? Navigating Diversity in Contemporary Intelligence, Surveillance, and Reconnaissance** ROOM 4  
*Adam D. M. Svendsen*  
[adam@asgonline.co.uk](mailto:adam@asgonline.co.uk)

	<b>WG 8 Defence Offset Credits: Bankable and Tradable</b> <i>Ugurhan G. Berkok</i> <a href="mailto:ugurhan.berkok@rmc.ca">ugurhan.berkok@rmc.ca</a> / <a href="mailto:ugurhan.berkok@queensu.ca">ugurhan.berkok@queensu.ca</a>	<b>ROOM 5</b>
	<b>WG 6 NATO Social Media Diplomacy: An Exploratory Study in Public Diplomacy and Alliance Building</b> <i>Thomas Turmel</i>	<b>ROOM 6</b>
	<b>WG 9 Making Meaning and Building Resilience: Cognitive Learning and the Gender Perspective in Military-Strategic Applications</b> <i>Olga R. Chiriac</i>	<b>ROOM 7</b>
<b>1020-1030</b>	10 MINUTE BREAK	
<b>1030-1100</b>	<b>WG 1 Critical Transitions in Warfare: Theory, Evidence, and Implications</b> <i>Miha Šlebir</i> <a href="mailto:miha.slebir@mors.si">miha.slebir@mors.si</a>	<b>AUDITORIUM</b>
	<b>WG 9 Gamification in Higher (Military) Education</b> <i>Tali Stambulchik</i>	<b>ROOM 2</b>
	<b>WG 3 Cybersecurity for Unmanned Aerial Vehicles: Concerns, Practices, and Conceptual Measures</b> <i>Nordine Qadar, Abdellah Chehri &amp; Benoit Debaque</i> <a href="mailto:nordine.quadar@rmc-cmr.ca">nordine.quadar@rmc-cmr.ca</a> / <a href="mailto:chehri@rmc.ca">chehri@rmc.ca</a> / <a href="mailto:debaque@thalesgroup.com">debaque@thalesgroup.com</a>	<b>ROOM 3</b>
	<b>WG 4 Cooperation, Command, Control and Leadership: A Suggestion for a Framework Based on a Common Set of Activities</b> <i>Spak Hermansson</i>	<b>ROOM 4</b>
	<b>WG 5 AI-Driven Disinformation as a Threat to Democracy: European States' Regulations for Counteracting it</b> <i>Dorota Domalewska</i> <a href="mailto:d.domalewska@pracownik.akademia.mil.pl">d.domalewska@pracownik.akademia.mil.pl</a>	<b>ROOM 5</b>
	<b>WG 6 Canada's Perspective: Considering Geographical Expansion of NORAD</b> <i>Teresa Quadros</i> <a href="mailto:teresa.quadros@forces.gc.ca">teresa.quadros@forces.gc.ca</a>	<b>ROOM 6</b>
	<b>WG 7 From Covid Pandemic to Russia's War on Ukraine: Examining Public Perception of Security and Future Prospects in Lithuania during Crisis</b> <i>Rasa Smaliukienė &amp; Tomas Vedlūga</i>	<b>ROOM 7</b>

1105-1135	<p><b>WG 1 The Cognitive Factor in Hybrid Warfare</b>  <i>Jānis Bērziņš</i>  <a href="mailto:janis.berzins01@mil.lv">janis.berzins01@mil.lv</a></p> <p><b>WG 2 Moving Beyond Bullets and Buttons: Using Military History in PME</b>  <i>Anna Brinkman-Schwartz &amp; Helene Olsen</i></p> <p><b>WG 3 Laser Directed Energy Weapons Applied to Hypersonic Interception</b>  <i>Chris Mack</i>  <a href="mailto:mackc7326@gmail.com">mackc7326@gmail.com</a></p> <p><b>WG 4 Rethinking Leadership in the Context of Multi-Domain Operations</b>  <i>Vitor Conceição &amp; Pedro B. Água</i>  <a href="mailto:placido.conceicao@marinha.pt">placido.conceicao@marinha.pt</a></p> <p><b>WG 10 Dynamics of National Security Strategy</b>  <i>A. Figueiredo</i>  <a href="mailto:figueiredo.ama@ium.pt">figueiredo.ama@ium.pt</a></p> <p><b>WG 6 The Axis of Resistance's Joint Operations Room: How Tehran and its Allied Non-State Armed Groups Collaborate to "Unify the Fronts"</b>  <i>Philippe Bou Nader</i>  <a href="mailto:philippe.b.nader@gmail.com">philippe.b.nader@gmail.com</a></p> <p><b>WG 7 Overseer, Supporter, Protector, or None of the Above: Understanding the Roles of Defense Agencies in Contemporary Democracies</b>  <i>Stephen M. Saideman</i>  <a href="mailto:stephen.saideman@carleton.ca">stephen.saideman@carleton.ca</a></p>	<p>AUDITORIUM</p> <p>ROOM 2</p> <p>ROOM 3</p> <p>ROOM 4</p> <p>ROOM 5</p> <p>ROOM 6</p> <p>ROOM 7</p>
1135-1245	LUNCH BREAK	
1245-1415	BUSINESS MEETINGS (Research Centres, Military Design Symposium, Gamification of Learning, Librarians and Editors)	
1245-1315	<p><b>WG 1 Transcultural Warfare</b>  <i>Montgomery McFate</i>  <a href="mailto:montgomery.mcfate@usnwc.edu">montgomery.mcfate@usnwc.edu</a></p> <p><b>WG 2 Plans Without Resources are Hallucinations for Russia's Grand Strategy and its Limits</b>  <i>Jānis Bērziņš</i>  <a href="mailto:janis.berzins01@mil.lv">janis.berzins01@mil.lv</a></p> <p><b>WG 3 The Impact of AI-Enabled Government Influence Campaigns on Democracy</b>  <i>Pierre Jolicoeur &amp; Anthony Seaboye</i></p>	<p>AUDITORIUM</p> <p>ROOM 2</p> <p>ROOM 3</p>

	<b>WG 9 The Role of Writing Centre in Military Educations Programmes: A Canadian Case Study</b> <i>Col Randall Wakelam &amp; Wri Cen</i>	<b>ROOM 4</b>
	<b>WG 7 Affective Infrastructure, Belonging to Society and Views on National Defence Among Finnish Conscripts</b> <i>Elina Paju</i>	<b>ROOM 5</b>
	<b>WG 6 Gender, Inclusive Peace and Sustainable Security</b> <i>Kamila Trochowska-Sviderok &amp; Anne Holohan</i>	<b>ROOM 6</b>
	<b>WG 10 Russia's Strategy of Outsuffering and the War in Ukraine</b> <i>Toms Rostoks</i>	<b>ROOM 7</b>
<b>1320-1350</b>	<b>WG 8 Towards an Application of Method for Swedish Armed Forces Capability Planning, Monitoring and Forecasting</b> <i>Samra Flach &amp; Helena Granlund</i> <a href="mailto:samra.flach@mil.se">samra.flach@mil.se</a> / <a href="mailto:helena.granlund@mil.se">helena.granlund@mil.se</a>	<b>AUDITORIUM</b>
	<b>WG 2 From Colonization to Conciliation: The Portuguese Colonial War and the Pursuit of Transitional Justice</b> <i>Enio Martins</i>	<b>ROOM 2</b>
	<b>WG 7 Winning Hearts and Minds the Canadian Way: The eFP Battlegroup and Public Opinion</b> <i>Andris Banka</i>	<b>ROOM 3</b>
	<b>WG 9 The Raisons d'être and Aims of the Humanities at Military Academies</b> <i>Michaela Vance</i> <a href="mailto:michaela.vance@fhs.se">michaela.vance@fhs.se</a>	<b>ROOM 4</b>
	<b>WG 10 Towards a New European Deterrence? Operational Capabilities and the Tentative Creation of a Security Architecture for the EU</b> <i>Sandro Teixeira Moita &amp; Joao Marcelo Dalla Costa</i> <a href="mailto:sandrotm@gmail.com">sandrotm@gmail.com</a> / <a href="mailto:jmdallacosta@hotmail.com">jmdallacosta@hotmail.com</a>	<b>ROOM 5</b>
	<b>WG 6 Cyber Defence and Cyber Security National Strategies – An Instrument for Inter-State Cooperation in South America?</b> <i>Mariana Belinotte</i> <a href="mailto:marianabelinotte@gmail.com">marianabelinotte@gmail.com</a>	<b>ROOM 6</b>
<b>1355-1425</b>	<b>WG 9 International Military Education and Training Brings Cross-Border Unity and Diversity</b> <i>David Manning</i> <a href="mailto:manningdav@gmail.com">manningdav@gmail.com</a>	<b>AUDITORIUM</b>



**WG 3 Decontamination of Sensitive Electronic Equipment with a Fluorinated Ketone** ROOM 2  
*Charlotte Wootten, Ross Franklin, Sean Carbert, Fiona Kelly & Jennifer Scott*  
[jennifer.scott@rmc.ca](mailto:jennifer.scott@rmc.ca)

**WG 8 The Issues of Defence Spending Optimization in the Framework of Positive Externalities of the High-Tech Weapons Production** ROOM 3  
*Gayane E. Harutyunyan*

**WG 7 The Strategic Significance of the North-Eastern States of India with Special Reference to Manipur** ROOM 4  
*Bharati Sharma*  
[bharatisha@gmail.com](mailto:bharatisha@gmail.com)

**WG 10 Maximizing Defence Strategies: The Role of Civilian Armies in Taiwan and Ukraine** ROOM 5  
*Grace Evans*

**WG 6 Challenges of Human Trafficking to National Security** ROOM 6  
*Aušra Kaminskaitė*  
[ausra.kaminskaite@lka.lt](mailto:ausra.kaminskaite@lka.lt)

1430-1530 SPEAKER Professor Peter Viggo Jakobsen  
1530-1600 CLOSING SESSION  
1615-1745 ISMS JOINT MEETING (ISMS Council + WG Chairs)

## NOVEMBER 9, THURSDAY

0830-1500 MILITARY DESIGN SYMPOSIUM at the Royal Danish Defence College  
*Svanemøllens Kaserne, Ryvangs Allé 1, 2100 København Ø  
Building 38, Room 'Hercules'*

0900-1100 ISMS COUNCIL MEETING at the Royal Danish Defence College  
*Svanemøllens Kaserne, Ryvangs Allé 1, 2100 København Ø*

1130-1230 LUNCH (ISMS Council Members)